# othsolutions

### BACKGROUND

OTHSolutions (Over-The-Horizon Solutions) is a 9001:2015 certified small business management consulting firm, led by an executive team comprised of all former government officials. Launched in 2017, OTHSolutions offers tailored, outcome-oriented solutions through expertise in strategy, program management, infrastructure resilience, organizational design and operational planning.

## VISION

Bringing perspective and an unparalleled commitment to excellence in solving our Nation's toughest security challenges.

## MISSION

To deliver innovative, practical solutions at the intersection of strategy and implementation which enhance our Nation's resilience.

# **PROJECT SNAPSHOTS**

## **CYBERSECURITY AND INFRASTRUCTURE SECURITY AGENCY (CISA)**

#### Strategy, Policy, Performance Management, Stakeholder Engagement

We develop content and advise on the National Security Memorandum (NSM) replacing Presidential Policy Directive 21, plan the NSM Implementation Program Management Office, manage Federal Senior Leadership Council working group initiatives and lead a redesign of the Sector Risk Management Agency (SRMA) Sector Liaison Program, consistent with CISA's Fiscal Year 2021 National Defense Authorization Act (FY21 NDAA) Section 9002(b) Recommendations Report. We also support the development of a sector management performance measurements framework, including a maturity model to establish a baseline assessment of each SRMA's ability to perform the six required functions articulated in the FY21 NDAA.

### Strategy, Policy

We develop emerging infrastructure security policy and governance, then align strategy and resources to fully optimize implementation. Our staff is currently leading efforts associated with the BioEconomy Executive Order, Infrastructure Security Performance Goals, enterprise-wide risk assessment normalization, an undersea cables executive order and C5/USMCA international cooperation.

#### Risk Analysis/Program Management, Strategic Communications

We develop and execute interagency plans to operationalize risk management for emerging threat vectors. We manage multiple initiatives ranging from Position, Navigation and Timing resilience to Supply Chain Risk Management, Systemically Important Entities, National Critical Functions and sector risk assessments. Our staff also perform risk analyses to identify, characterize and quantify emerging threats to critical infrastructure, ranging from artificial intelligence to quantum computing and space-based risks. We developed a communications strategy and implementation plans for each strategic initiative. Our staff drafted 200+ media artifacts, using a broad array of formats, to convey programmatic updates, including a comprehensive website redesign.

#### **Business Process Engineering, Training**

We perform research, conduct alternatives analysis, socialize and integrate business process design solutions for a chemical risk management program. We drafted 100+ SOPs covering a wide array of operational requirements. We also produced 40 workforce training modules and 300+ job aids, integrating scenario-based, performance-oriented activities to ensure learning objectives are achieved and effectively retained by staff.

# FEDERAL EMERGENCY MANAGEMENT AGENCY (FEMA)

#### **Operational Planning**

We developed new or updated existing deliberate and crisis action all-hazard plans as well as hazardspecific annexes. In this capacity, our team updated the critical infrastructure, resource management and earthquake annexes to the Federal Interagency Operations Plan (FIOP) for Response, an all-hazards plan for FEMA Region 4 and power outage as well as CBRNE annexes for FEMA Regions 1, 4, 5 and 6.



**CAPABILITY KEYWORDS**: Strategy, Policy, Program Management, Performance Management, Stakeholder Engagement/Communications, Process Engineering, Training/Exercises, Knowledge Management, Risk Analysis/Management, Change Management, Operational Planning

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